

Report of Independent Auditors and Consolidated Financial Statements

## **Fair Trade USA and Good World Solutions**

December 31, 2018 and 2017



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## **Report of Independent Auditors**

To the Board of Directors
Fair Trade USA and Good World Solutions

#### **Report on the Financial Statements**

We have audited the accompanying consolidated financial statements of Fair Trade USA and Good World Solutions (collectively, the "Organization"), which comprise the consolidated statements of financial position, as of December 31, 2018 and 2017, and the related consolidated statements of activities and changes in net assets, functional expenses, and cash flows for the years then ended, and the related notes to the consolidated financial statements.

#### Management's Responsibility for the Financial Statements

Management is responsible for the preparation and fair presentation of these consolidated financial statements in accordance with accounting principles generally accepted in the United States of America; this includes the design, implementation, and maintenance of internal control relevant to the preparation and fair presentation of consolidated financial statements that are free from material misstatement, whether due to fraud or error.

#### Auditor's Responsibility

Our responsibility is to express an opinion on these consolidated financial statements based on our audits. We conducted our audits in accordance with auditing standards generally accepted in the United States of America. Those standards require that we plan and perform the audit to obtain reasonable assurance about whether the consolidated financial statements are free from material misstatement.

An audit involves performing procedures to obtain audit evidence about the amounts and disclosures in the consolidated financial statements. The procedures selected depend on the auditor's judgment, including the assessment of the risks of material misstatement of the consolidated financial statements, whether due to fraud or error. In making those risk assessments, the auditor considers internal control relevant to the entity's preparation and fair presentation of the consolidated financial statements in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the entity's internal control. Accordingly, we express no such opinion. An audit also includes evaluating the appropriateness of accounting policies used and the reasonableness of significant accounting estimates made by management, as well as evaluating the overall presentation of the consolidated financial statements.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinion.

#### **Opinion**

In our opinion, the consolidated financial statements referred to above present fairly, in all material respects, the consolidated financial position of Fair Trade USA and Good World Solutions as of December 31, 2018 and 2017, and the changes in its net assets and its cash flows for the years then ended in accordance with accounting principles generally accepted in the United States of America.

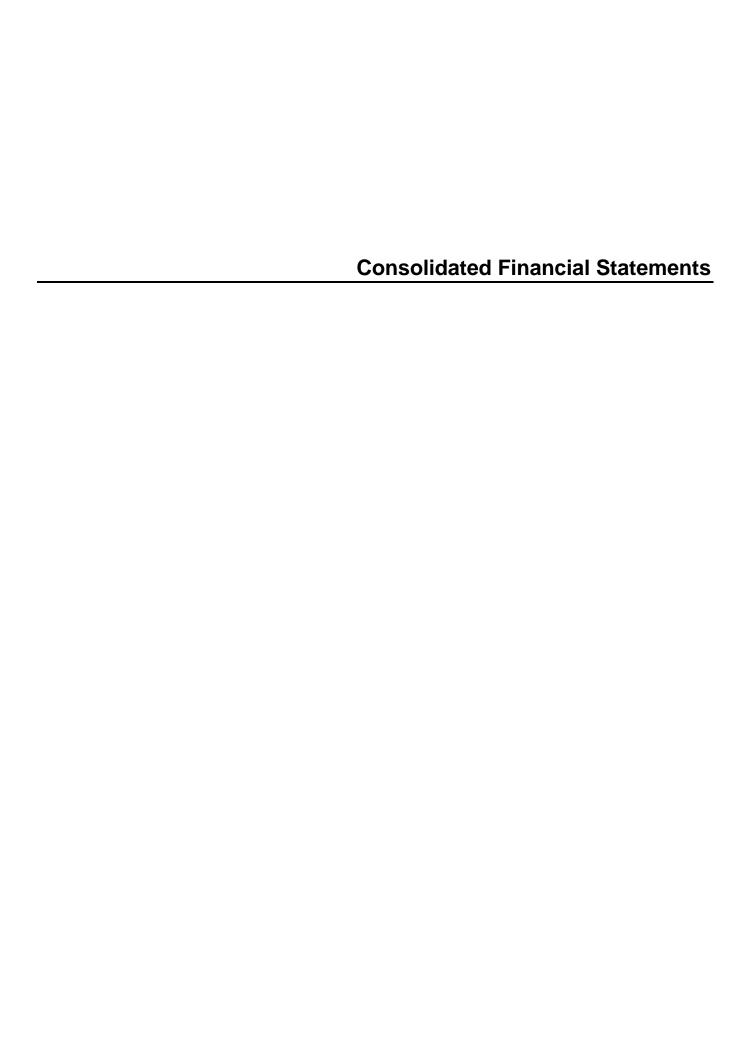
#### **Emphasis of Matter**

As discussed in Note 2 to the consolidated financial statements, as of January 1, 2018, the Organization adopted Financial Accounting Standards Board Accounting Standards Update ("ASU") No. 2016-14, Not-for-Profit Entities (Topic 958): Presentation of Financial Statements of Not-for-Profit Entities. The update addresses the complexity and understandability of net asset classification, information about liquidity and availability of resources, methods used to allocate costs to programmatic and other support information, and direction for consistency about information provided on investment return. The adoption of the standard resulted in additional footnote disclosures and changes to the classification of net assets and the disclosures related to net assets. The ASU has been applied retrospectively to all periods presented. Our opinion is not modified with respect to this matter.

San Francisco, California

Moss Adams LLP

June 6, 2019



## Fair Trade USA and Good World Solutions Consolidated Statements of Financial Position December 31, 2018 and 2017

|  |                           |    | 2018                 | 2017 |                      |  |
|--|---------------------------|----|----------------------|------|----------------------|--|
|  | ASSETS                    |    |                      |      |                      |  |
| Current assets                                       |                           |    |                      |      |                      |  |
| Cash and cash equivalents                            |                           | \$ | 4,895,019            | \$   | 9,147,157            |  |
| Service fees receivable, net                         |                           |    | 5,161,160            |      | 3,614,696            |  |
| Grants receivable, current portion Other receivables |                           |    | 1,043,620            |      | 808,044<br>53,884    |  |
| Prepaid expenses                                     |                           |    | 378,086              |      | 440,429              |  |
| Other assets   |                           |    | 150                  |      | 300,000              |  |
| Total current assets                                 |                           |    | 11,478,035           |      | 14,364,210           |  |
| Non-current assets                                   |                           |    |                      |      |                      |  |
| Property and equipment, net                          |                           |    | 410,229              |      | 530,760              |  |
| Deposits   |                           |    | 50,450               |      | 50,450               |  |
| Grants receivable, long term, net                    |                           |    | 295,000              |      | 135,000              |  |
| Total non-current assets                             |                           |    | 755,679              |      | 716,210              |  |
| Total assets   |                           | \$ | 12,233,714           | \$   | 15,080,420           |  |
|  | LIABILITIES AND NET ASSET | S  |                      |      |                      |  |
| Current liabilities                                  |                           | _  |                      | _    |                      |  |
| Accounts payable Accrued liabilities                 |                           | \$ | 882,066              | \$   | 300,192              |  |
| Deferred revenue                                     |                           |    | 1,485,838<br>191,229 |      | 1,482,684<br>671,067 |  |
| Notes payable, current portion                       |                           |    | 121,912              |      | 727,208              |  |
| Accrued lease incentive                              |                           |    | 111,125              |      | 90,819               |  |
| Total current liabilities                            |                           |    | 2,792,170            |      | 3,271,970            |  |
| Long-term liabilities                                |                           |    |                      |      |                      |  |
| Notes payable, net of current portion                |                           |    | 978,088              |      | 373,967              |  |
| Accrued lease incentive, long term                   |                           |    |                      |      | 111,125              |  |
| Total long-term liabilities                          |                           |    | 978,088              |      | 485,092              |  |
| Total liabilities                                    |                           |    | 3,770,258            |      | 3,757,062            |  |
| Net assets   |                           |    |                      |      |                      |  |
| Without donor restrictions                           |                           |    | 7,477,906            |      | 9,633,356            |  |
| With donor restrictions                              |                           |    | 985,550              |      | 1,690,002            |  |
| Total net assets                                     |                           |    | 8,463,456            |      | 11,323,358           |  |
| Total liabilities and net assets                     |                           | \$ | 12,233,714           | \$   | 15,080,420           |  |

## Fair Trade USA and Good World Solutions Consolidated Statements of Activities and Changes in Net Assets Year Ended December 31, 2018

|                                      | 2018                          |             |     |   |    |             |
|--------------------------------------|-------------------------------|-------------|-----|---|----|-------------|
|                                      | Without Donor<br>Restrictions |             |     | n Donor<br>rictions                               |    | Total       |
| Revenue and support                  |                               |             |     |   |    |             |
| Service fees, net                    | \$                            | 14,906,045  | \$  | -   | \$ | 14,906,045  |
| Grants and contributions             |                               | 1,386,566   | 1,  | 766,667   |    | 3,153,233   |
| In-kind donations                    |                               | 571,002     |     | -   |    | 571,002     |
| Consulting and contracting fees      |                               | 19,171      |     | -   |    | 19,171      |
| Net assets released from restriction |                               | 2,471,119   | (2, | <u>471,119)                                  </u> |    |             |
| Total revenue and support            |                               | 19,353,903  | (   | 704,452)  |    | 18,649,451  |
| Operating expenses                   |                               |             |     |   |    |             |
| Program services                     |                               | 16,787,245  |     | -   |    | 16,787,245  |
| Supporting services                  |                               |             |     |   |    |             |
| Management and general               |                               | 2,848,430   |     | -   |    | 2,848,430   |
| Fundraising                          | -                             | 1,898,845   | -   | -   | -  | 1,898,845   |
| Total support services               |                               | 4,747,275   |     | -   |    | 4,747,275   |
| Total operating expenses             |                               | 21,534,520  |     |   |    | 21,534,520  |
| Change in net assets from operations |                               | (2,180,617) | (   | 704,452)  |    | (2,885,069) |
| Other changes in net assets          |                               |             |     |   |    |             |
| Interest income                      |                               | 25,961      |     | -   |    | 25,961      |
| Foreign currency translation         |                               | (794)       |     | -   |    | (794)       |
| Total other changes in net assets    |                               | 25,167      |     | -   |    | 25,167      |
| Change in net assets                 |                               | (2,155,450) | (   | 704,452)  |    | (2,859,902) |
| Net assets, beginning of year        |                               | 9,633,356   | 1,  | 690,002   |    | 11,323,358  |
| Net assets, end of year              | \$                            | 7,477,906   | \$  | 985,550   | \$ | 8,463,456   |

## Fair Trade USA and Good World Solutions Consolidated Statements of Activities and Changes in Net Assets Year Ended December 31, 2017

|                                      | 2017 |            |        |                   |    |            |  |       |
|--------------------------------------|------|------------|--------|-------------------|----|------------|--|-------|
|                                      |      |            |        | Donor<br>rictions |    | Total      |  |       |
| Revenue and support                  |      |            |        |                   |    |            |  |       |
| Service fees, net                    | \$   | 13,262,102 | \$     | -                 | \$ | 13,262,102 |  |       |
| Grants and contributions             |      | 3,477,632  | 2,     | 286,052           |    | 5,763,684  |  |       |
| In-kind donations                    |      | 765,832    |        | -                 |    | 765,832    |  |       |
| Consulting and contracting fees      |      | 338,916    |        | -                 |    | 338,916    |  |       |
| Net assets released from restriction |      | 2,496,220  | (2,    | 496,220)          |    |            |  |       |
| Total revenue and support            |      | 20,340,702 | (2     | 210,168)          |    | 20,130,534 |  |       |
| Operating expenses                   |      |            |        |                   |    |            |  |       |
| Program services                     |      | 15,455,243 |        | -                 |    | 15,455,243 |  |       |
| Supporting services                  |      |            |        |                   |    |            |  |       |
| Management and general               |      | 2,329,109  |        | -                 |    | 2,329,109  |  |       |
| Fundraising                          |      | 1,235,276  |        | -                 |    | 1,235,276  |  |       |
| Total support services               |      | 3,564,385  |        |                   |    | 3,564,385  |  |       |
| Total operating expenses             |      | 19,019,628 |        |                   |    | 19,019,628 |  |       |
| Income from operations               |      | 1,321,074  | (2     | 210,168)          |    | 1,110,906  |  |       |
| Other changes in net assets          |      |            |        |                   |    |            |  |       |
| Gain from Sale of Laborlink          |      | 1,039,943  |        | -                 |    | 1,039,943  |  |       |
| Rent revenue                         |      | 20,655     |        | -                 |    | 20,655     |  |       |
| Interest income                      |      | 8,746      |        | 8,746             |    | -          |  | 8,746 |
| Foreign currency translation         |      | (120)      |        | -                 |    | (120)      |  |       |
| Total other changes in net assets    |      | 1,069,224  |        | -                 |    | 1,069,224  |  |       |
| Change in net assets                 |      | 2,390,298  | (2     | 210,168)          |    | 2,180,130  |  |       |
| Net assets, beginning of year        |      | 7,243,058  | 1,     | 900,170           |    | 9,143,228  |  |       |
| Net assets, end of year              | \$   | 9,633,356  | \$ 1,0 | 690,002           | \$ | 11,323,358 |  |       |

## Fair Trade USA and Good World Solutions Consolidated Statements of Functional Expenses Year Ended December 31, 2018 and 2017

|   | 2018 |            |    |            |    |            |     |             |
|---|------|------------|----|------------|----|------------|-----|-------------|
|   |      |            | Ma | anagement  |    |            |     |             |
|   |      | Program    | ar | nd General | Fu | undraising | Tot | al Expenses |
| Operating expenses                        |      |            |    |            |    |            |     |             |
| Personnel                                 | \$   | 9,186,014  | \$ | 1,726,818  | \$ | 1,044,143  | \$  | 11,956,975  |
| Professional fees                         |      | 3,517,392  |    | 568,605    |    | 331,741    |     | 4,417,738   |
| Facility                                  |      | 552,303    |    | 83,607     |    | 52,151     |     | 688,061     |
| Travel                                    |      | 834,846    |    | 87,888     |    | 148,333    |     | 1,071,067   |
| Promotional activities and materials      |      | 357,882    |    | 6,166      |    | 42,270     |     | 406,318     |
| Computer, telecom, and equipment          |      | 864,318    |    | 246,896    |    | 59,750     |     | 1,170,964   |
| Conferences, conventions, and trade shows |      | 345,803    |    | 6,312      |    | 159,922    |     | 512,037     |
| Third-party                               |      | 668,380    |    | 110        |    | -          |     | 668,490     |
| Other                                     |      | 271,740    |    | 90,671     |    | 39,632     |     | 402,043     |
| Loan interest                             |      | 45,667     |    | 7,594      |    | 5,062      |     | 58,323      |
| Depreciation and amortization             |      | 142,900    |    | 23,763     |    | 15,841     |     | 182,504     |
|   | \$   | 16,787,245 | \$ | 2,848,430  | \$ | 1,898,845  | \$  | 21,534,520  |

|   | 2017       |            |    |            |    |            |     |             |
|---|------------|------------|----|------------|----|------------|-----|-------------|
|   | Management |            |    |            |    |            |     |             |
|   |            | Program    | ar | nd General | Fι | ındraising | Tot | al Expenses |
| Operating expenses                        |            |            |    |            |    |            |     |             |
| Personnel                                 | \$         | 8,482,457  | \$ | 1,175,705  | \$ | 765,487    | \$  | 10,423,649  |
| Professional fees                         |            | 3,397,951  |    | 559,552    |    | 211,902    |     | 4,169,405   |
| Facility                                  |            | 537,543    |    | 72,746     |    | 43,605     |     | 653,894     |
| Travel                                    |            | 803,847    |    | 39,082     |    | 46,780     |     | 889,709     |
| Promotional activities and materials      |            | 607,167    |    | -          |    | 25,047     |     | 632,214     |
| Computer, telecom, and equipment          |            | 780,957    |    | 229,510    |    | 53,572     |     | 1,064,039   |
| Conferences, conventions, and trade shows |            | 214,308    |    | 5,968      |    | 12,557     |     | 232,833     |
| Third-party                               |            | 164,916    |    | -          |    | 20,102     |     | 185,018     |
| Other                                     |            | 314,476    |    | 223,698    |    | 44,105     |     | 582,279     |
| Loan interest                             |            | 72,414     |    | 10,912     |    | 5,788      |     | 89,114      |
| Depreciation and amortization             |            | 79,207     |    | 11,936     |    | 6,331      |     | 97,474      |
|   | \$         | 15.455.243 | \$ | 2.329.109  | \$ | 1.235.276  | \$  | 19.019.628  |

## Fair Trade USA and Good World Solutions Consolidated Statements of Cash Flows For the Year Ended December 31, 2018 and 2017

|   | <br>2018                     | 1  | 2017                |
|---|------------------------------|----|---------------------|
| Cash flows from operating activities Change in net assets   | \$<br>(2,859,902)            | \$ | 2,180,130           |
| Adjustments to reconcile change in net assets to net cash provided by (used in) operating activities  Depreciation and amortization | 182,504                      |    | 97,474              |
| Changes in operating assets and liabilities  Service fees receivable  | (1,546,464)                  |    | 89,655              |
| Grants receivable   | (395,576)                    |    | 2,999,209           |
| Other receivables   | 53,884                       |    | 123,426             |
| Prepaid expenses  | 62,343                       |    | (274,187)           |
| Other assets  | 299,850<br>581,874           |    | -<br>(50.779)       |
| Accounts payable Accrued liabilities  | 3,154                        |    | (59,778)<br>442,555 |
| Deferred revenue  | (479,838)                    |    | (4,146,416)         |
| Accrued lease incentive   | <br>(90,819)                 |    | (71,096)            |
| Net cash (used in) provided by operating activities   | <br>(4,188,990)              |    | 1,380,972           |
| Cash flows from investing activities  |                              |    |                     |
| Purchases of property and equipment   | <br>(61,973)                 |    | (435,081)           |
| Net cash used in investing activities   | <br>(61,973)                 |    | (435,081)           |
| Cash flows from financing activities  |                              |    |                     |
| Principal payments on notes payable<br>Proceeds from notes payable  | <br>(1,101,175)<br>1,100,000 |    | (684,828)           |
| Net cash used in financing activities   | (1,175)                      |    | (684,828)           |
| Net change in cash and cash equivalents   | (4,252,138)                  |    | 261,063             |
| Cash and cash equivalents, beginning of year  | <br>9,147,157                |    | 8,886,094           |
| Cash and cash equivalents, end of year  | \$<br>4,895,019              | \$ | 9,147,157           |
| Supplemental disclosure of cash flow information<br>Cash paid during the year for interest  | \$<br>62,929                 | \$ | 79,009              |

#### **NOTE 1 – NATURE OF OPERATIONS**

On October 1, 2010, Transfair USA began doing business as Fair Trade USA. Fair Trade USA was incorporated in Minnesota in April 1996. During 2011, Fair Trade USA became the sole member of Good World Solutions, Inc. ("GWS"), a California non-profit public benefit organization. Fair Trade USA's and Good World Solutions' (collectively, the "Organization") principal place of business is in Oakland, California.

The Organization enables sustainable development and community empowerment by cultivating a more equitable global trade model that benefits farmers, workers, fisherman, consumers, industry, and the earth. The Organization achieves its mission by certifying and promoting Fair Trade products.

In addition to promoting successful empowering relationships between farmers and businesses, the Organization educates American consumers about Fair Trade and economic development. The Organization also verifies that farmers, workers, and fisherman who produce Fair Trade Certified™ ("FTC") products are paid a fair price for their products, receive a social premium, and adhere to the Fair Trade environmental, labor, and governance standards. The Organization communicates on a regular basis with farmers, workers, and fisherman in developing countries and provides support for producers entering the system and those working to stay in the system. The Organization has service agreements with more than 1,200 participating companies (manufacturers, retailers and importers) in the United States and around the world to offer FTC products that have met the Fair Trade criteria, providing these companies permission to use the FTC label on product packaging.

Ultimately, the Organization envisions a day when Fair Trade products are readily available in mainstream stores across the country, when U.S. consumers can opt for a "Fair Trade Lifestyle" and shop responsibly in every product category. FTC products under the Organization's service agreements include coffee, tea, sugar, cocoa, coconut, fresh fruit, seafood, flowers, apparel, home goods, and consumer packaged goods in which Fair Trade ingredients are used.

Good World Solutions' mission is to use data to create safe and respectful workplaces. Its mobile solution, LaborLink, leverages the rapid spread of mobile phones to establish an anonymous two-way communication channel for workers to report on real factory conditions, and for companies to receive unfiltered data directly from workers. By translating worker voices into actionable analytics, LaborLink enables companies and factories to make data-driven decisions that measurably improve worker well-being. Since 2010, LaborLink has reached more than 700,000 workers in the supply chains of major apparel and electronics companies in 16 countries.

The Organization's major sources of revenue are service fees, foundation and corporate grants, and contributions. The Organization holds exclusive rights to engage in service agreements to allow for the use of the "Fair Trade Certified™" trademark in the United States of America and select foreign countries. Service fees are received from participating companies (roasters for coffee, and importers and retailers for other products) and are based on the amount of Fair Trade products either purchased and/or sold per the service agreements. Service fees paid to GWS are based on the scope of services and data analytics provided to business partners and factories.

Foundation and corporate grants fund the expansion of existing services and tools into new regions and industries, as well as to pilot new technological innovations to further the Organization's mission to bring the voice of the worker into improving worker well-being.

#### NOTE 2 - SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES

Basis of presentation – The accompanying consolidated financial statements have been prepared on the accrual basis of accounting in accordance with accounting principles generally accepted in the United States of America and in accordance with the provisions of the Financial Accounting Standards Board ("FASB") Accounting Standards Update ("ASU") No. 2016-14, *Presentation of Financial Statements of Not-for-Profit Entities*. The Organization has implemented ASU No. 2016-14 as of January 1, 2018 and has adjusted the presentation in these consolidated financial statements accordingly, including changes to the presentation of net asset classification on the consolidated financial statements and inclusion of information about liquidity and availability resources (Note 13). Net assets and revenue and support are classified based on the existence or absence of donor-imposed restrictions. Accordingly, net assets and changes therein are classified and reported as follows:

**Net assets without donor restrictions** – Represent resources available to support the Organization's operations without donor restrictions and donor restricted resources that have become available for use by the Organization in accordance with the intention of the donor.

**Net assets with donor restrictions** – Represent contributions that are limited in use by the Organization in accordance with donor-imposed stipulations. Some donor-imposed restrictions are temporary in nature, such as those that will be met by the passage of time or other events specified by the donor. Other donor-imposed restrictions are perpetual in nature, where the donor stipulates that resources be maintained in perpetuity. Donor-imposed restrictions are released when a restriction expires; that is, when the stipulated time has elapsed, when the stipulated purpose for which the resource was restricted has been fulfilled, or both.

**Basis of consolidation** – The accompanying consolidated financial statements present the consolidated financial position and changes in net assets and cash flows of the Organization. All material intercompany accounts and transactions have been eliminated in consolidation.

Cash and cash equivalents – The Organization places its cash and cash equivalents with high credit quality institutions. Cash and cash equivalents include highly liquid investments which are readily convertible to known amounts of cash that present insignificant risk of changes in value because of changes in interest rates. The Organization maintains its cash in bank deposit accounts which, at times, may be in excess of federally insured limits. Management believes it is not exposed to any significant risks on cash accounts.

**Service fees receivable, net** – Service fees are generally billed quarterly or semi-annually based on either purchases and/or sales of FTC products reported by licensees. The Organization has established an allowance for uncollectible service fees based on historical experience. The allowance for uncollectible service fees at December 31, 2018 and 2017 was \$4,354 and \$34,980, respectively. Uncollectible service fees receivable is written off when all collection efforts have been exhausted.

Contributed goods and services – Contributed services are recognized if they create or enhance nonfinancial assets or require specialized skills, which are provided by individuals possessing those skills, and would typically need to be purchased if not provided by donations. During the years ended December 31, 2018 and 2017, the Organization received contributed professional services valued at \$171,061 and \$93,370, respectively, and software licenses and advertising valued at \$399,941 and \$672,462, respectively.

**Property and equipment, net** – Property and equipment, if purchased, are recorded at cost or, if donated, at the estimated fair value at the time of receipt. Software development costs (internal and external) incurred during the application development stage for new software and software enhancements are capitalized and depreciated, if the software's expected economic useful life is greater than one year. Property and equipment are depreciated over the estimated useful lives of three to eight years on the straight-line basis. Leasehold improvements are amortized using the straight-line method over the lesser of the useful lives of the assets or the term of the respective lease. The Organization capitalizes all expenditures for property and equipment with a cost basis of greater than \$2,000 and which have a useful life in excess of one year.

The Organization periodically evaluates the carrying value of its long-lived assets for impairment. When the carrying value of an asset exceeds estimated recoverability, an asset impairment is recognized. No impairment was recognized for the year ended December 31, 2018 and 2017.

**Revenue recognition** – The Organization records service fee revenue in the period in which participating companies either purchase and/or sell FTC products, or the period over which GWS services are delivered, as defined in the applicable service agreement. Service fee revenue is shown net of discounts provided to companies.

The Organization recognizes grant and donor contributions upon the earlier of receipt or when an agreement has been executed. Contributions received without donor-imposed restrictions are reported as increases in support without donor restrictions. Contributions received with donor-imposed restrictions which are received and spent in the same year are reported as an increase in support without donor restrictions. Contributions received with donor-imposed restrictions that are not satisfied in the same year as received are reported as increases in support with donor restrictions. Conditional promises to give are not recognized until they become unconditional, that is when the conditions on which they depend are substantially met.

Donated goods and services are recorded as contributions at their estimated fair value on the date of receipt. Such donations are reported as support without donor restrictions unless the donor has restricted the use of the asset for a specific purpose and the asset is therefore reported as an increase in support with donor restrictions.

**Deferred revenue** – Service revenue and other support where cash was received, but not yet earned, is recorded as deferred revenue.

**Functional expenses** – The costs of providing the program services and supporting services activities of the Organization are shown in the statements of functional expenses. Expenses that can be directly identified with a specific function are allocated directly to that function. Expenses that cannot be directly identified with a specific function are allocated among the program services and the supporting services activities benefited based upon employee time and effort recorded on functions related to the specific activity, or in the case of shared expenses, using an allocation based on personnel costs, space usage, or other relevant bases.

**Income tax status** – Fair Trade USA and GWS are qualified organizations exempt from federal, Minnesota and California income taxes under the provisions of Sections 501(c)(3) of the Internal Revenue Code, Chapter 317A of the Minnesota Statutes and 23701d of the California Revenue and Taxation Code. Accordingly, no provision for federal, Minnesota, or California income tax is reflected in the accompanying consolidated financial statements.

The Organization recognizes the effects of its income tax positions only if those positions are more likely than not of being sustained. The Organization has evaluated its tax positions and has concluded as of December 31, 2018 and 2017, that the Organization does not have any significant uncertain tax positions for which a reserve would be necessary.

**Use of estimates** – The preparation of consolidated financial statements in conformity with accounting principles generally accepted in the United States of America requires management to make estimates and assumptions that affect the reported amounts of assets and liabilities, and disclosure of contingent assets and liabilities, at the date of the consolidated financial statements, and reported amounts of revenues and expenses during the reporting period. Actual results could differ from those estimates.

New accounting pronouncements – During 2018, the Organization adopted FASB ASU No. 2016-14, *Not-for-Profit Entities* (*Topic 958*): *Presentation of Financial Statements of Not-for-Profit Entities*. This guidance is intended to improve the net asset classification requirements and the information presented in the consolidated financial statements and notes about a not-for-profit entity's liquidity, financial performance, and cash flows. Main provisions of this guidance include: presentation of two classes of net assets versus the previously required three; recognition of capital gifts for constructions as a net asset without donor restrictions when the associated long-lived asset is place in service; recognition of underwater endowment funds as a reduction in net assets with donor restrictions; and reporting investment income net of external and direct internal investment expenses. The guidance also enhances disclosures for board designated amounts, composition of net assets with donor restrictions and how the restrictions affect the use of resources, qualitative and quantitative information about the liquidity and availability of financial assets to meet general expenditures within one year of the balance sheet date, and expenses by both their natural and functional classification, including methods used to allocate costs among program and support functions and underwater endowments.

In May 2014, FASB issued ASU No. 2014-09, *Revenue from Contracts with Customers* ("ASU 2014-09"). As compared to existing guidance on revenue recognition, ASU 2014-09 will significantly enhance comparability of revenue recognition practices across entities, industries, jurisdictions, and capital markets. The largely principles-based guidance in ASU 2014-09 will provide a framework for addressing revenue recognition issues comprehensively for entities that apply U.S. GAAP in addition to those entities that apply International Financial Reporting Standards. The guidance in ASU 2014-09 also improves U.S. GAAP by reducing the number of requirements to which an entity must consider in recognizing revenue, as well as requires improved disclosures to help users of financial statements better understand the nature, amount, timing, and uncertainty of revenue that is recognized. The effective date of ASU 2014-09 was deferred by ASU 2015-14, *Deferral of the Effective Date*, to fiscal years beginning after December 15, 2018. The adoption is effective for the Organization beginning January 1, 2019. Management is currently evaluating the impact of the provisions of ASU 2014-09 on the consolidated financial statements.

In January 2016, the FASB issued ASU No. 2016-01, *Financial Instruments – Overall (Subtopic 825-10) Recognition and Measurement of Financial Assets and Liabilities* ("ASU 2016-01"), to address certain aspects of recognition, measurement, presentation, and disclosure of financial instruments. This update is effective for fiscal years beginning after December 15, 2018. The adoption is effective for the Organization beginning January 1, 2019. Management is currently evaluating the impact of the provisions of ASU 2016-01 on the consolidated financial statements.

In February 2016, the FASB issued ASU No. 2016-02, *Leases (Topic 842)* ("ASU 2016-02"), which increases transparency and comparability among organizations by recognizing lease assets and lease liabilities on the statement of financial position and disclosing key information about leasing arrangements in the financial statements of lessees. This update is effective for fiscal years beginning after December 15, 2019 with early adoption permitted. The adoption is effective for the Organization beginning January 1, 2020. Management is currently evaluating the impact of the provisions of ASU 2016-02 on the consolidated financial statements.

In November 2016, FASB issued ASU No. 2016-18, *Statement of Cash Flows (Topic 230): Restricted Cash* ("ASU 2016-18"). This guidance enhances the statement of cash flow by streamlining the activities between cash and restricted cash as operating, investing, or financing, or as a combination of those activities. The guidance also highlights explanations of the change of cash, cash equivalents, restricted cash or restricted cash equivalents during the period. This update is effective for fiscal years beginning after December 15, 2018. The adoption is effective for the Organization beginning January 1, 2019. Management is currently evaluating the impact of the provisions of ASU 2016-18 on the consolidated financial statements.

In June 2018, the FASB issued ASU No. 2018-08, *Not-for-Profit Entities (Topic 958): Clarifying the Scope and the Accounting Guidance for Contributions Received and Contributions Made* ("ASU 2018-08"), to clarify and improve the scope and the accounting guidance for contributions received and made. The amendments should assist entities in evaluating whether transactions should be accounted for as contributions (nonreciprocal transactions) within the scope of Topic 968, Not-for-Profit Entities, or as exchange (reciprocal) transactions subject to other guidance, and also in determining whether a contribution is conditional. This update is effective for the fiscal years beginning after June 15, 2019, for contributions received and for fiscal years beginning after December 15, 2019 for contributions made. The adoption for both contributions received and contributions made is effective for the Organization beginning January 1, 2020. Management is currently evaluating the impact of the provisions of ASU 2018-08 on the consolidated financial statements.

In August 2018, the FASB issued ASU No. 2018-13, Fair Value Measurements (Topic 820): Disclosure Framework – Changes to the Disclosure Requirements for Fair Value Measurement ("ASU 2018-13"), to remove and modify certain disclosure requirements on fair value measurements in Topic 820. This update is effective for fiscal years beginning after December 15, 2019. The adoption is effective for the Organization beginning January 1, 2020. Management is currently evaluating the impact of the provisions of ASU 2018-13 on the consolidated financial statements.

#### **NOTE 3 – OTHER ASSETS**

As part of the its debt agreement with RSF Social Investment Fund (the "Fund") (see Note 7), the Organization was required to open an investment in the Fund in a minimum amount of \$300,000. As of December 31, 2017, \$300,000 was held in the Fund with a three-month renewable term. RSF Social Investment Fund is an innovative non-profit social finance organization that uses invested funds to make loans to mission-aligned enterprises that create deep social impact. Upon maturity, this investment is expected to renew for an additional three-month term unless the Fund receives a request from the Organization for repayment before the maturity date. The Fund will pay interest on the investment at the published Fund rate in effect for the quarter in which the Fund accepts the investment. The interest rate will be reset as of the first day of each calendar quarter. The Organization carries this investment at cost.

During 2018, the Organization entered into a new debt agreement with the Fund (see Note 7) and used the funds to repay the outstanding balance related to the debt agreement discussed in the preceding paragraph. The new debt agreement no longer required the Organization to maintain an investment in the Fund.

#### **NOTE 4 - GRANTS RECEIVABLE**

Total current and long-term grants receivable consisted of the following at December 31:

|                 | Without Donor<br>Restrictions | Total              |              |  |  |
|-----------------|-------------------------------|--------------------|--------------|--|--|
| General support | \$ 923,620                    | \$ 415,000         | \$ 1,338,620 |  |  |
|                 | \$ 923,620                    | \$ 415,000         | \$ 1,338,620 |  |  |
|                 | Without Donor                 | 2017<br>With Donor |              |  |  |
|                 | Restrictions                  | Restrictions       | Total        |  |  |
| General support | \$ 943,044                    | \$ -               | \$ 943,044   |  |  |
|                 | \$ 943,044                    | \$ -               | \$ 943,044   |  |  |

Grants receivable that are expected to be collected in subsequent years are typically discounted using a risk adjusted market interest rate applicable to the years in which the grants are expected to be received or when the promise is made. At December 31, 2018 and 2017, management had not adjusted grants receivable using the applicable interest rate as they have deemed any adjustment to be insignificant to the consolidated financial statements.

Grants receivable consisted of the following at December 31:

|  | <br>2018                   |    |                    |
|--|----------------------------|----|--------------------|
| Receivable in less than one year Receivable in one to five years | \$<br>1,043,620<br>295,000 | \$ | 808,044<br>135,000 |
|  | \$<br>1,338,620            | \$ | 943,044            |

#### NOTE 5 - PROPERTY AND EQUIPMENT, NET

Property and equipment, net consisted of the following at December 31:

| 2018 |                        |  | 2017   |
|------|------------------------|--|--|
| \$   | 168,590                | \$   | 168,590  |
|      | 751,925                |  | 689,952  |
|      | 68,930                 |  | 68,930   |
|      | 304,083                |  | 304,083  |
|      | 1,293,528<br>(883,299) |  | 1,231,555<br>(700,795)                                   |
| \$   | 410,229                | \$   | 530,760  |
|      |                        | \$ 168,590<br>751,925<br>68,930<br>304,083<br>1,293,528<br>(883,299) | \$ 168,590 \$ 751,925 68,930 304,083 1,293,528 (883,299) |

Depreciation and amortization expense for the years ended December 31, 2018 and 2017 was \$182,504 and \$97,474, respectively.

#### **NOTE 6 - DEFERRED REVENUE**

On November 20, 2015, the Organization received a conditional contribution from a separate foundation in the amount of \$2,000,000 that is contingent upon the Organization meeting certain specified milestones. The funds were to be used for trade certification of wild caught fish. The award period is January 1, 2016 through December 31, 2018. The Organization will recognize the revenue over the term of the grant as conditions are met. The deferred revenue balance associated with this grant totaled \$0 and \$666,667 as of December 31, 2018 and 2017, respectively.

The remaining amount of deferred revenue of \$191,229 and \$4,400 as of December 31, 2018 and 2017, respectively, represented unearned service fees and unearned consulting and contractor fees.

#### **NOTE 7 - NOTES PAYABLE**

Notes payable are detailed as follows at December 31:

| Lender  | Interest<br>Rate | MaturityDate         | 2018                                | 2017                   |
|---|------------------|----------------------|-------------------------------------|------------------------|
| RSF Social Investment Fund RSF Social Investment Fund | RSF Prime +0.5%  | 6/1/2019<br>6/1/2023 | \$<br>1,100,000                     | \$<br>1,101,175        |
| Less: current portion                                 | NOI FIIIILE      | 0/1/2023             | 1,100,000<br>1,100,000<br>(121,912) | 1,101,175<br>(727,208) |
| 2000. Outronk portion                                 |                  |                      | \$<br>978,088                       | \$<br>373,967          |

The future maturities of the notes payable are as follows:

| Year ending December 31, |                 |
|--------------------------|-----------------|
| 2019                     | \$<br>121,912   |
| 2020                     | 260,198         |
| 2021                     | 275,234         |
| 2022                     | 290,980         |
| 2023                     | 151,676         |
| _                        | \$<br>1,100,000 |

Management believes it is in compliance with all covenants and restrictions as of and for the year ended December 31, 2018.

#### **NOTE 8 - NET ASSETS WITH DONOR RESTRICTIONS**

Net assets with donor restrictions consisted of the following as of December 31:

|  | 2018 |         | 2017 |           |
|--|------|---------|------|-----------|
| Fair Trade certification of wild catch fish                                | \$   | 516,111 | \$   | 666,750   |
| General support - time restricted  |      | 162,111 |      | 232,352   |
| Improve labor conditions and protections for farm workers in North America |      | 100,000 |      | 47,917    |
| Improving Farmer Livelihoods in the Philippines                            |      | 82,395  |      | 98,600    |
| Global Impact  |      | 50,000  |      | -         |
| Coffee price volatility and risk through market-based financial tools      |      | 44,031  |      | 190,508   |
| Study, design and execute a pilot project to support conservation of       |      |         |      |           |
| protected areas and indigenous lands in the Amazon                         |      | 30,902  |      | 146,667   |
| Farm workers home improvement project                                      |      | -       |      | 207,208   |
| Coconut Reforestation Project in Cote D'Ivoire                             |      | -       |      | 100,000   |
|  | \$   | 985,550 | \$   | 1,690,002 |

Net assets with donor restrictions released from restrictions by incurring expenses were comprised of the following for the years ended December 31:

|  | 2018 |           | 2017 |           |
|--|------|-----------|------|-----------|
| Fair Trade certification of wild catch fish                                | \$   | 1,249,243 | \$   | 728,592   |
| Apparel and home goods program   |      | 500,000   |      | -         |
| Farm workers home improvement project                                      |      | 207,263   |      | 57,086    |
| Coffee price volatility and risk through market-based financial tools      |      | 146,145   |      | 7,161     |
| Study, design and execute a pilot project to support conservation of       |      |           |      |           |
| protected areas and indigenous lands in the Amazon                         |      | 119,098   |      | 3,333     |
| Labor Link technology reporting tool                                       |      | 100,000   |      | 404,598   |
| General support - time restricted  |      | 85,237    |      | 718,641   |
| Improve labor conditions and protections for farm workers in North America |      | 47,917    |      | 88,662    |
| Improving farmer livelihoods in the Philippines                            |      | 16,216    |      | 1,389     |
| Expansion of Haitian fair trade mango supply                               |      | -         |      | 1,807     |
| Consumer activation plan   |      |           |      | 484,951   |
|  | \$   | 2,471,119 | \$   | 2,496,220 |

#### **NOTE 9 - PROGRAM SERVICES**

**Business Development** – The Business Development program works with companies to increase sales of FTC products in the market.

**Marketing communications and education** – The Organization executes a broad range of marketing and public relations programs whose goal is to raise consumer awareness of international trade issues in general, and Fair Trade concerns in particular. The resulting increase in consumer awareness leads directly to an increase in consumer demand.

**Certification** – The Certification Department audits transactions between companies offering FTC products and their international suppliers, to guarantee that the farmers and workers who produce FTC goods were paid a fair price for their products, receive a social premium, and adhere to the Fair Trade environmental, labor, and governance standards.

**Supply Chain Management** – Supply Chain Management includes support for producers, exporters, importers, retailers, and roasters throughout the Fair Trade supply chain. That support helps producers deliver high quality products that fit within the Organization's mission and are desired by retailers and consumers. Producer training and assistance services include: quality and environmental training, market data and linkage, access to capital, governance training, and other technical assistance.

**Good World Solutions** – Good World Solutions technology, in the form of its principal tools, Voice of the Client (micro-finance), and the Fair Wage Guide, provides quantitative tools and analytics to establish an anonymous two-way communication channel for workers and borrowers to report, and for companies and lenders to receive, unfiltered data directly from workers. Good World Solutions products are also used to survey farmers and workers producing Fair Trade Certified products to assess the impact of Fair Trade programs against defined livelihood and well-being measures.

Program services incurred were comprised of the following for the years ended December 31:

|   | 2018 |            | <br>2017         |  |
|---|------|------------|------------------|--|
| Business Development                        | \$   | 3,791,818  | \$<br>3,651,402  |  |
| Marketing Communications and Education      |      | 3,846,904  | 3,196,527        |  |
| Certification                               |      | 2,965,520  | 2,475,411        |  |
| Supply Chain Development                    |      | 5,287,867  | 4,924,490        |  |
| Good World Solutions Technology Development |      | 895,136    | <br>1,207,413    |  |
|   | \$   | 16,787,245 | \$<br>15,455,243 |  |

#### **NOTE 10 - COMMITMENTS**

The Organization leases its operating facilities in Oakland, California under a lease agreement. The lease was amended effective July 1, 2012 to extend the expiration date to December 31, 2019 and to provide 18 months of reduced rent and annual rent increases of 3% thereafter. The monthly rent payments under the facility lease for the years ended December 31, 2018 and 2017 were \$56,416 and \$54,773, respectively. The Organization recognizes rent expense on a straight-line basis over the lease term.

The Organization leases office equipment under a long-term, non-cancelable operating lease with a monthly cost of \$907 expiring in December 2019.

Rent expense, included in facility expenses on the consolidated statements of functional expenses, for the years ended December 31, 2018 and 2017 was \$586,403 and \$586,178, respectively.

The scheduled minimum lease payments under the lease terms are as follows:

| Year ending December 31, |       |         |
|--------------------------|-------|---------|
| 2019                     | _ \$_ | 708,187 |
|                          | \$    | 708,187 |

#### **NOTE 11 - CONCENTRATIONS**

During the years ended December 31, 2018 and 2017, one customer accounted for approximately 9% and 11%, respectively, of total service fees.

As of December 31, 2018 and 2017, one customer accounted for approximately 7% and 10%, respectively, of total service fees receivable, net.

#### **NOTE 12 - RETIREMENT PLAN**

The Organization sponsors a 401(k) profit sharing plan covering all eligible employees who have completed six months of service. The Organization makes matching contributions up to 4% of the employee's eligible compensation. Employees are eligible to make elective contributions up to the maximum amount allowed by the Internal Revenue Code. The Organization contributed \$259,896 and \$296,157, respectively, to the plan for the year ended December 31, 2018 and 2017.

#### **NOTE 13 – LIQUIDITY AND AVAILABILITY**

Financial assets available for general expenditure, within one year of the consolidated statement of financial position at December 31, 2018, comprise the following:

|  | <br>2018         |
|--|------------------|
| FINANCIAL ASSETS, AT YEAR END                                    |                  |
| Cash and cash equivalents  | \$<br>4,895,019  |
| Service fees receivable, net                                     | 5,161,160        |
| Grants receivable, current portion                               | <br>1,043,620    |
|  | 11,099,799       |
| LESS ASSETS UNAVAILABLE FOR GENERAL EXPENDITURES WITHIN ONE YEAR |                  |
| Cash and cash equivalents held with donor restrictions           | (622,256)        |
| Grants receivable, current portion with donor restrictions       | <br>(415,000)    |
|  | <br>(1,037,256)  |
| FINANCIAL ASSETS AVAILABLE TO MEET CASH NEEDS FOR GENERAL        |                  |
| EXPENDITURES WITHIN ONE YEAR                                     | \$<br>10,062,543 |
|  |                  |

The Organization has a policy to structure its financial assets to be available as its general expenditures, liabilities and other obligations come due. As part of the Organization's liquidity management plan, the Organization invests cash in excess of daily requirements in CDs and money market funds. The service fee receivable and grants receivable, current portion are expected to be collected within one year.

#### **NOTE 14 - SUBSEQUENT EVENTS**

Subsequent events are events or transactions that occur after the consolidated balance sheet date, but before the consolidated financial statements are available to be issued. The Organization recognizes in the consolidated financial statements the effects of all subsequent events that provide additional evidence about conditions that existed at the date of the consolidated statement of financial position, including the estimates inherent in the process of preparing the consolidated financial statements. The Organization's consolidated financial statements do not recognize subsequent events that provide evidence about conditions that did not exist at the date of the consolidated balance sheet but arose after the consolidated statement of financial position date and before the consolidated financial statements were available to be issued.

During 2019, the Organization reached an agreement with its landlord, in which both parties agreed to terminate the leases agreement for its operating facilities (see Note 10) on June 30, 2019, prior to the original expiration date of December 31, 2019. Additionally, the landlord agreed to provide a payment of termination fee to the Organization in the amount of \$300,000. The Organization entered into a new sublease agreement with Flexera for its new office location at 1901 Harrison Street, Suite 1700, Oakland, California that will begin on July 1, 2019 and end on June 30, 2025. The monthly rental payment will be \$80,656, with an annual 3% increase.

In May 2019, the Organization revised the original \$1,100,000 note agreement with RSF (see Note 7) to increase the note amount to \$2,000,000. Per the revision, there are interest only payments until May 2020 and principal and interest payments will commence June 2020. The future maturities of the notes payable were also revised accordingly.

In May 2019, a new line of credit with RSF was secured in the amount of \$1,000,000. The line of credit has a variable interest rate equal to RSF prime + .50% and is due in May 2020.

The Organization has evaluated subsequent events through June 6, 2019, which is the date the consolidated financial statements were available to be issued.

